



USAID
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Improving Sustainability of Outcomes

M&E Workshop

Kampala, Uganda

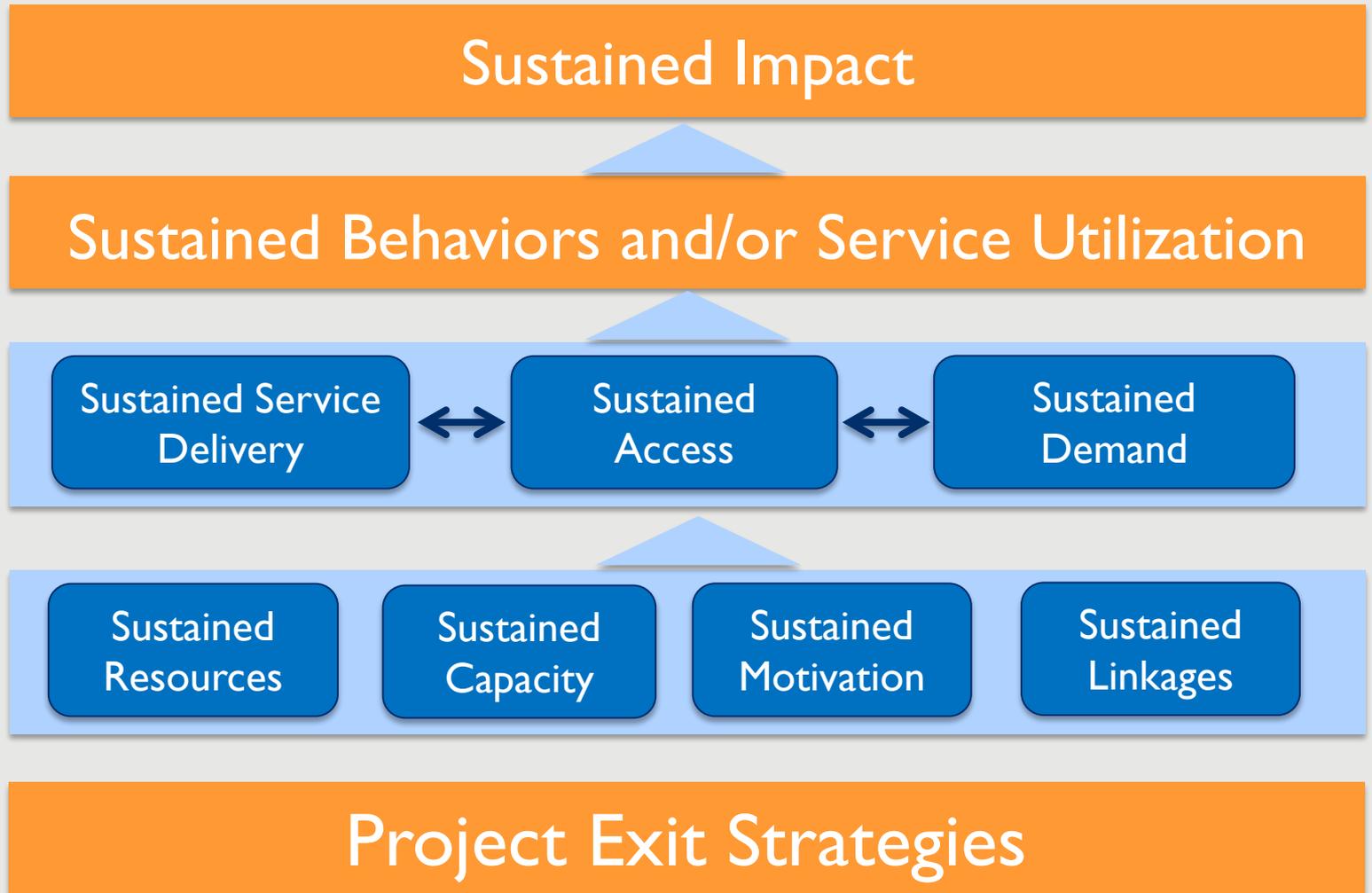
19, 22-25 January 2018



*<http://www.fantaproject.org/research/exit-strategies-ffp>

Sustainability and Exit Strategy Conceptual Framework

External Factors



Critical Factors to Achieve Sustainability

Sustained
Capacity

Sustained
Motivation

Sustained
Linkages

Sustained
Resources

- How will the service providers continue to have access to resources to provide critical services? How would the access to resources be different for services that are considered public vs private?
- What are the necessary and sufficient conditions required for sustaining resources?
- What is your activity's plan to strengthen these conditions?
- What interventions your activity will implement to improve service providers' access to resources?
- Have you mapped out these interventions in your ToC?

Critical Factors to Achieve Sustainability

Sustained
Resources

Sustained
Motivation

Sustained
Linkages

Sustained
Capacity

- What are the sources of capacity strengthening? How will the service providers continue to strengthen their technical and managerial capacity to deliver the services?
- What is your activity's plan to ensure that the service providers will have continuous access to resources to improve their capacity?
- Have you mapped out these interventions in your ToC?

Critical Factors to Achieve Sustainability

Sustained
Resources

Sustained
Capacity

Sustained
Linkages

Sustained
Motivation

- What will keep the beneficiaries motivated to invest their time and resources to practice what they learned from the project?
- How will the service providers be motivated to continue to provide high quality services to the communities?
- **What is your activity's plan to create and sustain demand?**
- **How do your activity would influence participants' and service providers' motivations?**
- **Does your ToC show these activities?**

Critical Factors to Achieve Sustainability

Sustained
Resources

Sustained
Capacity

Sustained
Motivation

Sustained
Linkages

- Do the service providers have linkages with other organizations or entities to complement resources, strengthen capacity, and motivate frontline service providers and beneficiaries?
- What is your activity's plan to establish or strengthen linkages between the service providers and institutions or organizations with resources.
- Have you mapped out these interventions on your ToC?

Review

- Whether you have identified outcomes that must be sustainable
- Mapped out critical practices and behaviors that must continue beyond the project life to sustain the outcomes
- Assessed the contextual factors
- Identified specific strategies for all the four factors and incorporated them in your Theory of Change
- **Hope is not a strategy!**

Sustainability Indicators

FANTA has been reviewing literature to identify

- Indicators used by other projects/ organizations to track progress towards sustainability
- Identify indicators corresponding to sustainability factors/pathways
- Identify indicator gaps
- Identify qualitative research questions for FFP mid-term assessments