Session Slides

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Food for Peace Monitoring and Evaluation Workshop for FFP Development Food Assistance Projects

Food for Peace Monitoring, Evaluation, and Reporting Requirements

February 2017
Addis Ababa, Ethiopia

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Session Objectives

By the end of the session, participants will have:
1. Shared their thoughts about the benefits of M&E
2. Reviewed the FFP M&E and Reporting Requirements and identified those that seem challenging to their projects
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Activity 1: Share your thoughts ...

Who will benefit from your M&E work? How? Why?

Session Objective

Review FFP project lifecycle M&E and reporting requirements:

- Start-Up Stage Requirements
- Midway Requirements
- Annual Requirements
- Project-End Requirements
Start-Up Stage Requirements

- Start-Up Stage Requirements
- Annual Requirements
- Midway Requirements
- Project-End Requirements

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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Requirement 1: Theory of Change

1. Basis for project design
2. Basis for M&E systems (LogFrame and IPTT)
3. Should address cross-cutting technical areas (gender, environment, community participation)

Food for Peace Monitoring, Evaluation, and Reporting Requirements
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**Requirement 1: Theory of Change**

**Diagram:**
1. Illustrates pathways linking outputs/outcomes/preconditions to project goal
2. Includes outcomes/preconditions outside project scope that are necessary to achieve the goal
3. Provides greater depth for pathways within project purview
4. Includes assumptions/rationales
5. Use multiple diagrams if needed

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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**Requirement 1: Theory of Change**

**Narrative:**
1. Supplements—but does not replicate—diagram
2. Details assumptions
3. Provides evidence for less obvious pathway elements
4. Describes how preconditions/outcomes outside project scope will be achieved

Food for Peace Monitoring, Evaluation, and Reporting Requirements
Requirement 2: LogFrame

- A LogFrame is a matrix summarizing Theory of Change but focused on project outcomes
- Shows what project will do, how, key assumptions, and how outputs/outcomes will be monitored/evaluated
- Levels of LogFrame: Goal, Purpose, Sub-Purpose, Intermediate Outcomes, Outputs—all stated as results
- All LogFrame elements should be measurable and context-specific

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Food for Peace Monitoring, Evaluation, and Reporting Requirements
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Requirement 3: IPTT

IPTT should include all indicators for reporting:
- All applicable FFP "required" and "required if applicable" indicators
- Mission/F indicators
- Environmental indicators
- Indicators related to all levels of the LogFrame
- Indicator disaggregates and targets

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Requirement 3: IPTT

In initial IPTT submission:
- Submit baseline/final evaluation targets as percentage point change. Update with real values after baseline survey
- Submit real values for annual monitoring indicator targets
- Provide base year values for annual monitoring indicators
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**Start-Up Stage Requirements**

**Requirement 4: FFP M&E workshop**

PVOs should attend the FFP/FANTA M&E workshop

- DRC: February 13-14, 2017
- Ethiopia: February 20-24, 2017
- Liberia: TBD

Various formats

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**Start-Up Stage Requirements**

**Requirement 4: Workshop Outcomes**

Submit IPTT and revised LogFrame/Theory of Change (ToC) to *FFP after the M&E workshop*:

- [Initial] IPTT (use FFP IPTT Template)
- [Revised] LogFrame and Theory of Change
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**Requirement 5: M&E Plan**

- Theory of Change
- LogFrame
- Indicator Performance Tracking Table (IPTT)
- Performance Indicator Reference Sheets (PIRS)
- Annual Monitoring Plan: Annual monitoring strategy, data quality assurance/management/safeguard plan, M&E staffing/capacity development plan
- Evaluation Plan: Baseline study plan, mid-term evaluation plan, final evaluation plan

Submit comprehensive M&E Plan to FFP 60 days after M&E workshop.
USAID’s Office of Food for Peace (FFP) M&E Workshop for Newly Awarded FFP Development Food Assistance Activities, February 2017

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Requirement 6: Baseline Study

USAID Evaluation Policy issued in January 2011:

- Aims to help USAID learn more systematically from its work and increases accountability
- Calls for “large” and “pilot/innovative” projects (of any size) to undergo external evaluations
- Large projects designed based on a proven Theory of Change should undergo performance evaluations, whereas “pilot/innovative” projects should undergo impact evaluations (the latter only if feasible)

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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Requirements

USAID Evaluation Policy issued in January 2011 (continued):

- Most FFP evaluations will be external (i.e., third-party contractor or grantee managed by USAID, not by the implementing partners)
- Decision on whether impact or performance evaluation at discretion of operating unit (FFP)
- Most FFP food security projects will likely undergo performance evaluations (not impact evaluations) for the time being

Food for Peace Monitoring, Evaluation, and Reporting Requirements
**Requirement 6: Baseline Study**

Third-party survey firm (not PVO) to conduct baseline study

- Quantitative study must use population-based household survey (simple pre-post designs required only)
- Baseline survey must be comparable to the final evaluation survey
- Data collected for impact and some outcome indicators from IPTT; includes FFP gender indicators

**Food for Peace Monitoring, Evaluation, and Reporting Requirements**
Requirement 6: Baseline Study

Third-party survey firm (not PVO) to conduct baseline study

- Projects can start implementation before data collection for the baseline is complete!

Requirement 6: Baseline Planning Workshop

PVOs should attend the Baseline Planning workshop

- Dates?
Requirement 6: Baseline Planning Workshop

Baseline contractor will collect information to:
- Operationalize sample design
- Adapt questionnaire to country-specific context
- Clarify design and content of the qualitative study
- Gather information on ground realities to inform logistical aspects of the field work

Food for Peace Monitoring, Evaluation, and Reporting Requirements

Annual Requirements

Start-Up Stage Requirements
Midway Requirements
Project-End Requirements

Food for Peace Monitoring, Evaluation, and Reporting Requirements
Requirement 7: Annual Results Report

Submit annual results report (ARR)—retrospective reporting relative to US fiscal year (Oct. 1–Sept. 30)—by the first Monday in November.

Annual Results Report

- Attachments to FFPMIS
- FFPMIS Data Entry

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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Annual Results Report (continued)

1. ARR Narrative containing (max. 20 pp.):
   - Annual Food Assistance Project Activities and Results
   - Lessons Learned

Food for Peace Monitoring, Evaluation, and Reporting Requirements
2. Attachments to FFPMIS:
   - Success Stories
   - IPTT
   - IPTT Data Source Descriptions
   - Detailed Implementation Plan (DIP)
   - Technical Sectors Tracking Table
   - Program Design and Performance Reports
   - Supplemental Materials

3. FFPMIS Data Entry:
   - Project Participant and Resource Tracking Tables
   - Monetization and Cost Recovery Tables
   - Standardized Annual Performance Questionnaire (SAPQ)
Requirements 8 (PVO): Mid-Term Evaluation

Reasons for conducting MTE:

- Explore how well project follows implementation plans/meets targets
- Acceptability of methods to beneficiaries
- Signs of change associated with project interventions
- Ground-truth ToC
**Requirement 8 (PVO): Mid-Term Evaluation**

**Methodology:**
- Participatory, qualitative assessments are encouraged
- Process evaluation
- Large-scale surveys are discouraged (e.g. population-based surveys such as baseline/final evaluation)
- Not required to include quantitative component, but project data and secondary data analysis and small-scale surveys are encouraged

**Staffing:**
- Team leader must be external
- MTE team should comprise expertise in all technical sectors and cross-cutting issues addressed by project
- No MTE team members should have previous responsibility in design/implementation of project under evaluation
Mid-Term Evaluation (continued)

Process:
- Obtain approval for timing within 15 months of award
- Draft SOW for approval within 18 months of award
- Final report submitted within 36 months of award
- Final report uploaded to FFPMIS and DEC/datasets submitted to AOR within 30 days of final report approval
- Follow-up action plan submitted for AOR/USAID Mission approval within 45 days of FFP approval of final report

Project-End Requirements

Start Up Stage Requirements
Annual Requirements
Midway Requirements
Project-End Requirements
Requirement 9: Final Evaluation Study

- FFP advises whether evaluation will be managed by FFP or the Awardee.
- Quantitative study must use population-based household survey (simple pre-post designs required only). Can contain qualitative element.
- Final evaluation survey must be comparable to the baseline survey:
  - Same impact and outcome indicators and questionnaires
  - Same time of year (even if baseline not conducted during lean season)
- Most will be performance evaluations with pre-post designs.
Office of Food for Peace - Development Food Security Activities Summary of FFP M&E Requirements—Schedule of Deliverables and Timelines

STARTUP STAGE

PVOs:
- Revised Theory of Change and Logframe and draft IPTT: due to FFP 30 business days after end of FFP M&E Workshop.
- M&E Plan and Detailed Implementation Plan: due to FFP 60 business days after end of FFP M&E Workshop.
- Performance Indicator Reference Sheets (PIRS) for custom baseline/final evaluation indicators submitted to external contractor before baseline study workshop.
- Baseline Study: PVOs to enter baseline values and final evaluation targets into IPTT and FFPMIS with Annual Results Report (ARR) for the year in which the baseline survey is completed. PVOs to upload baseline study report to FFPMIS with the ARR for the year in which it is approved.

External Contractor:
- Conduct baseline study – in first year of program implementation, ideally during lean season.

ANNUAL

PVOs:
- Annual Results Report (ARR)
  - Due 12:00 p.m. Eastern Standard Time on the 1st Monday in November.
  - Reported in relation to fiscal year just ended (retrospective).
  - Includes (all reported relative to US fiscal year – Oct 1-Sept 30):
    - ARR Narrative containing:
      - Annual Project Activities and Results
      - Challenges, Successes and Lessons Learned
      - Direct Participants by Strategic Objective/Purpose
    - Attachments to FFPMIS:
      - Success Stories
• Indicator Performance Tracking Table (IPTT)
• IPTT/Indicator Data Source Descriptions
• Detailed Implementation Plan (DIP)
• Technical Sectors Tracking Table
• Program Design and Performance Reports
• Assessment, Evaluation and Study Reports
• Supplemental Materials

• FFPMIS Data Entry:
  • Unique and Direct participants
  • Project Participant and Resource Tracking Tables
  • Monetization and Cost Recovery Tables
  • Standardized Annual Performance Questionnaire (SAPQ)
  • Actuals Table (for cash/voucher/local and regional procurement)

• Pipeline and Resource Estimate Proposal (PREP)
  o Due date negotiated with AOR
  o Reported in relation to upcoming fiscal year – Oct 1–Sept 30 (prospective)
  o Includes DIP, any modifications to M&E system (reported in relation to US fiscal year), number of direct beneficiaries targeted

MIDWAY

PVOs:
• Midterm evaluation\(^1\) – managed and conducted:
  o Obtain approval for timing within 15 months of award
  o Draft SOW for approval within 18 months of award
  o Final report submitted within 36 months of award

\(^1\) FFP in consultation with the PVO may decide to conduct the mid-term evaluation jointly, involving FFP, USAID Mission and PVO staff.
- Final report uploaded to FFPMIS and DEC/data sets submitted to AOR within 30 days of final report approval
- Follow-up action plan submitted for AOR/USAID Mission approval within 45 days of FFP approval of final report

**PROGRAM END**

*External Contractor:*

- Conduct final evaluation study – as close as possible to end of award, final evaluation survey in same month as baseline survey, ideally during lean season, using same questionnaires and indicators as at baseline.

- Note: If PVO-managed:
  - PVO to submit draft SOW for approval at least one year before planned start of final evaluation.
  - PVO to upload final report and related documents to DEC and submit datasets to AOR within 30 days of final report approval.