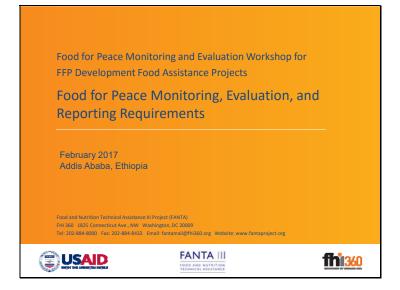
# **Session Slides**

# Slide 1



# Slide 2

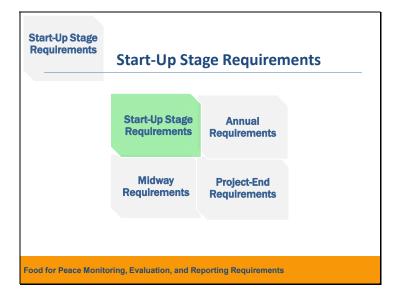
# **Session Objectives**

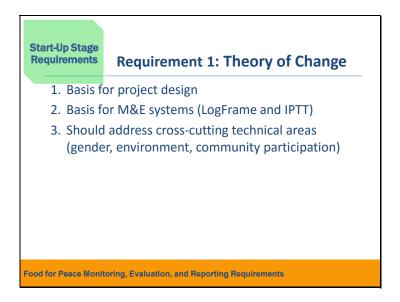
# By the end of the session, participants will have:

- 1. Shared their thoughts about the benefits of M&E
- 2. Reviewed the FFP M&E and Reporting Requirements and identified those that seem challenging to their projects

# Activity 1: Share your thoughts ... Who will benefit from your M&E work? How? Why? Food for Peace Monitoring, Evaluation, and Reporting Requirements







# Start-Up Stage Requirements

# **Requirement 1: Theory of Change**

# Diagram:

- 1. Illustrates pathways linking outputs/outcomes/preconditions to project goal
- 2. Includes outcomes/preconditions outside project scope that are necessary to achieve the goal
- 3. Provides greater depth for pathways within project purview
- 4. Includes assumptions/rationales
- 5. Use multiple diagrams if needed

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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### Start-Up Stage Requirements

# **Requirement 1: Theory of Change**

# Narrative:

- 1. Supplements—but does not replicate—diagram
- 2. Details assumptions
- 3. Provides evidence for less obvious pathway elements
- 4. Describes how preconditions/outcomes outside project scope will be achieved

# **Start-Up Stage Requirements**

# Requirement 2: LogFrame

- A LogFrame is a matrix summarizing Theory of Change but focused on project outcomes
- Shows what project will do, how, key assumptions, and how outputs/outcomes will be monitored/evaluated
- Levels of LogFrame: Goal, Purpose, Sub-Purpose, Intermediate Outcomes, Outputs—all stated as results
- All LogFrame elements should be measurable and context-specific

Food for Peace Monitoring, Evaluation, and Reporting Requirements

# Slide 10

# Start-Up Stage Requirements Requirement 2: LogFrame Narrative Indicators (with Data Summary targets) Sources **Assumptions** Goal Project Purpose Sub-Purpose Intermediate Outcome Output Food for Peace Monitoring, Evaluation, and Reporting Requirements

# **Start-Up Stage Requirements**

# **Requirement 3: IPTT**

# IPTT should include all indicators for reporting:

- All applicable FFP "required" and "required if applicable" indicators
- Mission/F indicators
- Environmental indicators
- Indicators related to all levels of the LogFrame
- Indicator disaggregates and targets

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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# Start-Up Stage Requirements

# **Requirement 3: IPTT**

# In initial IPTT submission:

- Submit baseline/final evaluation targets as percentage point change. Update with real values after baseline survey
- Submit real values for annual monitoring indicator targets
- Provide base year values for annual monitoring indicators

# Start-Up Stage Requirements

# Requirement 4: FFP M&E workshop

# **PVOs should attend the FFP/FANTA M&E** workshop

DRC: February 13-14, 2017Ethiopia: February 20-24, 2017

· Liberia: TBD

# **Various formats**

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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# Start-Up Stage Requirements

# **Requirement 4: Workshop Outcomes**

Submit IPTT and <u>revised</u> LogFrame/Theory of Change (ToC) to *FFP after the M&E workshop:* 

- Initial IPTT (use FFP IPTT Template)
- Revised LogFrame and Theory of Change

# **Start-Up Stage Requirements**

# Requirement 5: M&E Plan

- · Theory of Change
- LogFrame
- Indicator Performance Tracking Table (IPTT)
- Performance Indicator Reference Sheets (PIRS)
- Annual Monitoring Plan: Annual monitoring strategy, data quality assurance/management/safeguard plan, M&E staffing/capacity development plan
- Evaluation Plan: Baseline study plan, mid-term evaluation plan, final evaluation plan

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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# Start-Up Stage Requirements

# Requirement 5: M&E Plan

Submit comprehensive M&E Plan to FFP 60 days after M&E workshop.

### Start-Up Stage Requirements

# **Requirement 6: Baseline Study**

# USAID Evaluation Policy issued in January 2011:

- Aims to help USAID learn more systematically from its work and increases accountability
- Calls for "large" and "pilot/innovative" projects (of any size) to undergo external evaluations
- Large projects designed based on a proven Theory of Change should undergo <u>performance evaluations</u>, whereas "pilot/innovative" projects should undergo <u>impact evaluations</u> (the latter only if feasible)

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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# Start-Up Stage Requirements

# **Requirement 6: Baseline Study**

### USAID Evaluation Policy issued in January 2011 (continued):

- Most FFP evaluations will be external (i.e., third-party contractor or grantee managed by USAID, not by the implementing partners)
- Decision on whether impact or performance evaluation at discretion of operating unit (FFP)
- Most FFP food security projects will likely undergo performance evaluations (not impact evaluations) for the time being

### Start-Up Stage Requirements

# **Requirement 6: Baseline Study**

# Third-party survey firm (not PVO) to conduct baseline study

- Quantitative study must use population-based household survey (simple pre-post designs required only)
- Baseline survey must be comparable to the final evaluation survey
- Data collected for impact and some outcome indicators from IPTT; includes FFP gender indicators

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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# Start-Up Stage Requirements

# Requirement 6: Baseline Study

# Third-party survey firm (not PVO) to conduct baseline study

- Completed within first year of implementation as early as possible (and ideally during the "lean season")
- Baseline report will provide results by <u>PVO</u> and for the <u>overall FFP program implementation areas</u>
- Datasets also required to be submitted to comply with USG Open Data requirements

# Start-Up Stage Requirements

# **Requirement 6: Baseline Study**

# Third-party survey firm (not PVO) to conduct baseline study

• Projects can start implementation before data collection for the baseline is complete!

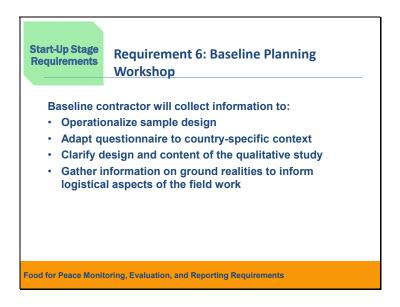
Food for Peace Monitoring, Evaluation, and Reporting Requirements

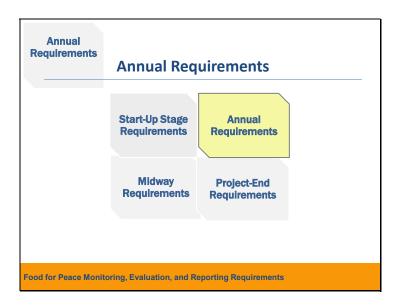
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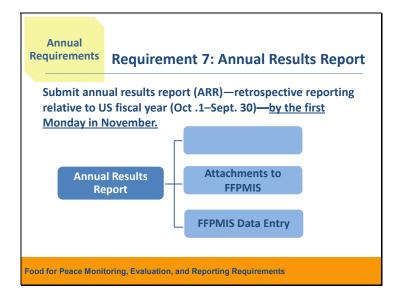
Start-Up Stage Requirements Requirement 6: Baseline Planning Workshop

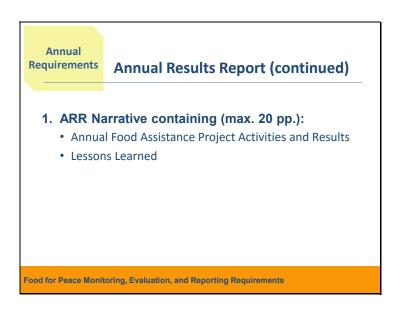
**PVOs should attend the Baseline Planning workshop** 

Dates?









# Annual Requirements

# **Annual Results Report (continued)**

# 2. Attachments to FFPMIS:

- Success Stories
  - IPTT
  - IPTT Data Source Descriptions
  - Detailed Implementation Plan (DIP)
  - Technical Sectors Tracking Table
  - Program Design and Performance Reports
  - Supplemental Materials

Food for Peace Monitoring, Evaluation, and Reporting Requirements

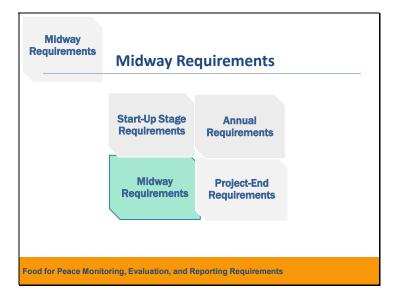
# Slide 28

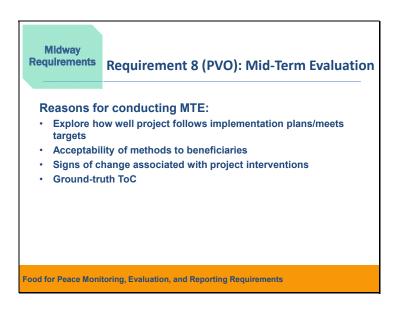
# Annual Requirements

# **Annual Results Report (continued)**

# 3. FFPMIS Data Entry:

- Project Participant and Resource Tracking Tables
- Monetization and Cost Recovery Tables
- Standardized Annual Performance Questionnaire (SAPQ)





# Midway Requirements

# Requirement 8 (PVO): Mid-Term Evaluation

# Methodology:

- Participatory, qualitative assessments are encouraged
- · Process evaluation
- Large-scale surveys are <u>dis</u>couraged (e.g. population-based surveys such as baseline/final evaluation)
- Not required to include quantitative component, but project data and secondary data analysis and smallscale surveys are encouraged

Food for Peace Monitoring, Evaluation, and Reporting Requirements

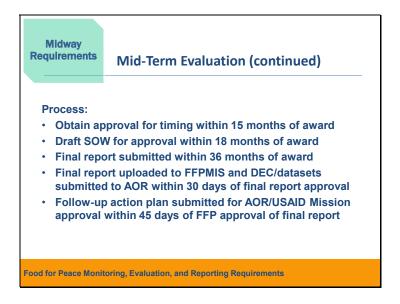
# Slide 32

# Midway Requirements

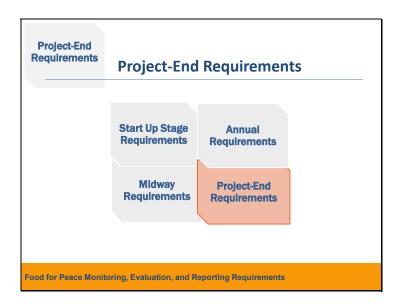
# Requirement 8 (PVO): Mid-term Evaluation

# Staffing:

- · Team leader must be external
- MTE team should comprise expertise in all technical sectors and cross-cutting issues addressed by project
- No MTE team members should have previous responsibility in design/implementation of project under evaluation



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# Project-End Requirements

# **Requirement 9: Final Evaluation Study**

- FFP advises whether evaluation will be managed by FFP or the Awardee
- Quantitative study must use population-based household survey (simple pre-post designs required only). Can contain qualitative element.
- Final evaluation survey must be comparable to the baseline survey:
   <u>Same</u> impact and outcome indicators and questionnaires

   <u>Same</u> time of year (even if baseline not conducted during lean season)
- Most will be performance evaluations with pre-post designs.

Food for Peace Monitoring, Evaluation, and Reporting Requirements

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### Resources

### Resources

FFP Policy and Guidance for Development Food Security Activities <a href="http://www.fsnnetwork.org/usaid-ffp-policy-and-guidance-monitoring-evaluation-and-reporting-development-food-security">http://www.fsnnetwork.org/usaid-ffp-policy-and-guidance-monitoring-evaluation-and-reporting-development-food-security</a>

FFP Request for Applications <a href="http://www.usaid.gov/what-we-do/agriculture-and-food-security/food-assistance/programs/development-programs">http://www.usaid.gov/what-we-do/agriculture-and-food-security/food-assistance/programs/development-programs</a>

FFP ARR Guidance <a href="http://www.usaid.gov/what-we-do/agriculture-and-food-security/food-assistance/guidance/implementation-and-reporting">http://www.usaid.gov/what-we-do/agriculture-and-food-security/food-assistance/guidance/implementation-and-reporting</a>

USAID Evaluation Policy http://www.usaid.gov/evaluation/

FFPMIS <a href="http://www.fsnnetwork.org/food-peace-management-information-system-ffpmis-resources">http://www.fsnnetwork.org/food-peace-management-information-system-ffpmis-resources</a>





This presentation is made possible by the generous support of the American people through the support of the Office of Health, Infectious Diseases, and Nutrition, Bureau for Global Health, and the Office of Food for Peace, Bureau for Democracy, Conflict, and Humanitarian Assistance, United States Agency for International Development (USAID), under terms of Cooperative Agreement No. AID-OAA-A-12-00005, through the Food and Nutrition Technical Assistance III Project (FANTA), managed by FHI 360. The contents are the responsibility of FHI 360 and do not necessarily reflect the views of USAID or the United States Government.

# Office of Food for Peace - Development Food Security Activities Summary of FFP M&E Requirements—Schedule of Deliverables and Timelines

# **STARTUP STAGE**

# PVOs:

- Revised Theory of Change and Logframe and draft IPTT: due to FFP 30 business days after end of FFP M&E Workshop.
- M&E Plan and Detailed Implementation Plan: due to FFP 60 business days after end of FFP M&E Workshop.
- Performance Indicator Reference Sheets (PIRS) for custom baseline/final evaluation indicators submitted to external contractor before baseline study workshop.
- Baseline Study: PVOs to enter baseline values and final evaluation targets into IPTT and FFPMIS
  with Annual Results Report (ARR) for the year in which the baseline survey is completed. PVOs
  to upload baseline study report to FFPMIS with the ARR for the year in which it is approved.

# **External Contractor:**

• Conduct baseline study – in first year of program implementation, ideally during lean season.

# **ANNUAL**

### PVOs:

- Annual Results Report (ARR)
  - o Due 12:00 p.m. Eastern Standard Time on the 1<sup>st</sup> Monday in November.
  - o Reported in relation to fiscal year just ended (retrospective).
  - o Includes (all reported relative to US fiscal year Oct 1-Sept 30):
    - ARR Narrative containing:
      - Annual Project Activities and Results
      - Challenges, Successes and Lessons Learned
      - Direct Participants by Strategic Objective/Purpose
    - Attachments to FFPMIS:
      - Success Stories

- Indicator Performance Tracking Table (IPTT)
- IPTT/Indicator Data Source Descriptions
- Detailed Implementation Plan (DIP)
- Technical Sectors Tracking Table
- Program Design and Performance Reports
- Assessment, Evaluation and Study Reports
- Supplemental Materials
- FFPMIS Data Entry:
  - Unique and Direct participants
  - Project Participant and Resource Tracking Tables
  - Monetization and Cost Recovery Tables
  - Standardized Annual Performance Questionnaire (SAPQ)
  - Actuals Table (for cash/voucher/local and regional procurement)
- Pipeline and Resource Estimate Proposal (PREP)
  - o Due date negotiated with AOR
  - o Reported in relation to upcoming fiscal year Oct 1–Sept 30 (prospective)
  - Includes DIP, any modifications to M&E system (reported in relation to US fiscal year),
     number of direct beneficiaries targeted

# **MIDWAY**

# PVOs:

- Midterm evaluation<sup>1</sup> –managed and conducted:
  - o Obtain approval for timing within 15 months of award
  - Draft SOW for approval within 18 months of award
  - o Final report submitted within 36 months of award

<sup>&</sup>lt;sup>1</sup> FFP in consultation with the PVO may decide to conduct the mid-term evaluation jointly, involving FFP, USAID Mission and PVO staff.

- Final report uploaded to FFPMIS and DEC/data sets submitted to AOR within 30 days of final report approval
- Follow-up action plan submitted for AOR/USAID Mission approval within 45 days of FFP approval of final report

# **PROGRAM END**

# **External Contractor:**

- Conduct final evaluation study as close as possible to end of award, final evaluation survey in same month as baseline survey, ideally during lean season, using same questionnaires and indicators as at baseline.
- Note: If PVO-managed:
  - PVO to submit draft SOW for approval at least one year before planned start of final evaluation.
  - PVO to upload final report and related documents to DEC and submit datasets to AOR within 30 days of final report approval.